



30 years of food industry experience

Beverages (carbonated, non-carbonated, cocoa drinks)

Snacks (gum, candy, chocolate, chips, biscuits)

12 different jobs, including 2 abroad

Brussels Johannesburg

GainsQFS Expertise

Lean & 6 Sigma
Problem Solving
Environmental and Occupational Health and
Safety Management
R&D Management

Adaptation to Different Cultures and Diversity
Team Building and Management
Strategic Project Management

Education

METU Food Engineering Marmara University, MBA Bilgi University, Industrial Psychology MA



My recipe for life

Put your heart into everything you do. The brain alone is dust without fire.

Own your/your teams' mistakes as well as successes. There's grace in saying, "I'm sorry."

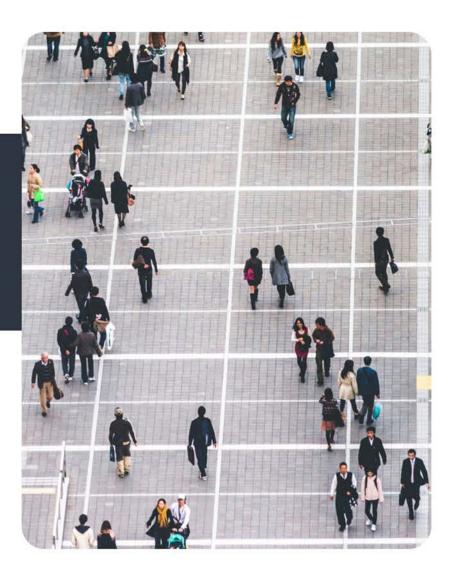
Take your values wherever you go. They are your shadow at sunset and your light at dawn.

Accept yourself and others. Tend the good - it grows, even if the soil stays the same.

Trust people until they convince you otherwise. Let faith be the first gift you give.

Offset the needs of the brain and the soul. Nourish both, or time will make you grumpy.

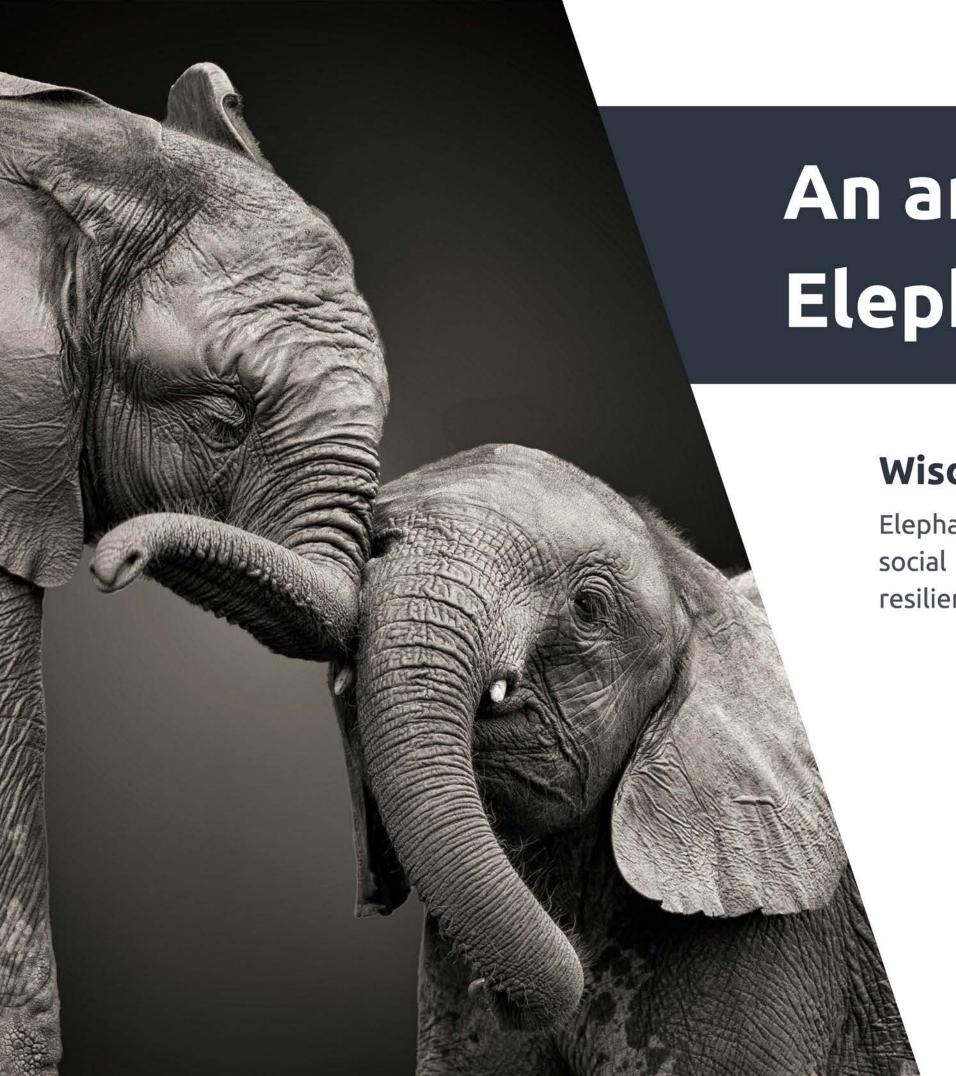
Why?



"Commitment turns a crowd into a crew and a team into a force."







An anology to make: Elephant herds

Wisdom and Strength:

Elephants are powerful, intelligent, and deeply social animals, known for their memory and resilience.

Trusted Leadership:

They live in tight-knit herds led by the matriarch—a calm, experienced, and respected female leader who guides the group with trust and stability.

Emotional Loyalty:

Elephants are emotionally intelligent, loyal to their herd, and fiercely protective of one another, especially the young and the vulnerable.



What makes commitment thrive?

Herd

- Shared movement and purpose
- Emotional bonds
- Protection of vulnerable
- Collective decision-making
- Lifelong learning from elders

Organization

- Shared goals and clear direction
- Team Trust and pscyhological safety
- Support during mistakes and failures
- Inclusion and voice in team matters
- Mentorship and skill development





Lessons from the field

Brussels - Managing a remote team

Commitment doesn't come from proximity — it comes from consistency in actions, clarity in direction, and trust in leadership.



Consistency

When leaders show up with clarity, fairness, and follow-through, employees feel safe to invest, engage, and stay.

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Direction

When people understand where they're going and why it matters, they're far more likely to stay engaged and aligned.

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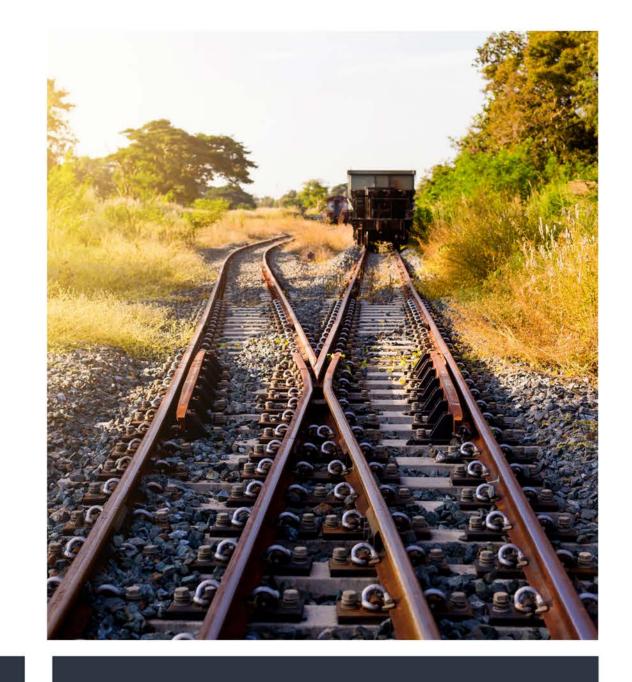
Trust

When employees feel trusted and trust their leaders, they bring more ownership, honesty, and energy to their work.

Lessons from the field

Istanbul - Change management

Commitment isn't about certainty — it's about believing in the team, trusting the leadership, and choosing to stay engaged despite the unknown.



Transparency
When people feel

When people feel informed, they feel respected — and that builds trust

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Stability

In uncertain times, consistency becomes a source of reassurance and focus

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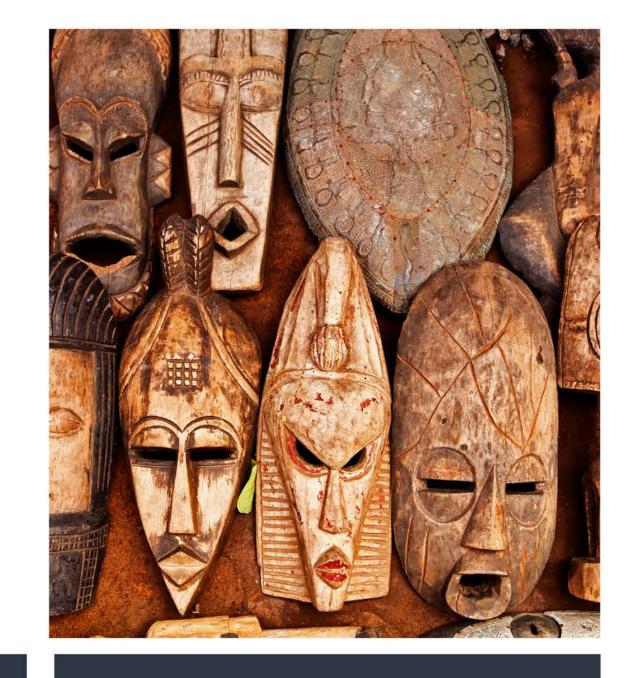
Empowerment

When people feel they have influence and a role to play, their commitment grows — even in transition

Lessons from the field

Johannesburg - Cultural shift

Commitment isn't built through instructions or incentives alone — it's earned through respect, deep listening, and cross-cultural empathy



Diversity

When people feel seen, respected, and able to bring their whole selves to work, diversity becomes a driver of commitment.

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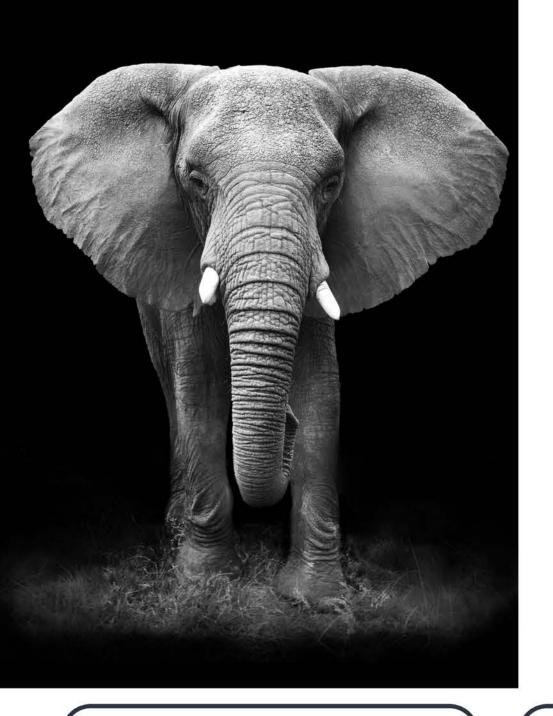
Protection

When people feel safe, supported, and protected — they're far more likely to commit, contribute, and grow together.

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Inclusion

When people feel included and truly valued, their sense of belonging deepens — and with it, their commitment to the team and its purpose.



Lead like a matriarch

Commitment Rooted in Purpose

To lead like a matriarch is to inspire with presence and purpose, guiding others on a path where commitment grows from meaning, not mandate.

Calm under pressure

When leaders remain calm under pressure, they create space for clarity, confidence, and collective strength to emerge — even in uncertainty.

Knows when to act and when to wait

When leaders know when to act and when to wait, they bring wisdom to motion — guiding teams with patience, timing, and purpose.

Trusted to guide, not force

When leaders are trusted to guide rather than force, people follow with willingness — not obligation — and commitment becomes a choice, not a demand.

Protects the herd while letting others lead when needed

When leaders protect the team while creating space for others to lead, they build confidence, safety, and a culture where shared leadership and commitment thrive.

Leadership towards committed teams



Shared Purpose

When everyone understands the 'why,' they align their energy, trust the journey, and stay engaged through uncertainty.



Psychological Safety

When people feel safe to speak up, take risks, and be themselves, trust deepens and teams thrive.



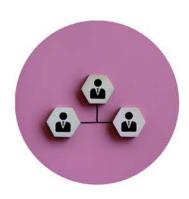
Emotional Intelligence

When leaders lead with empathy, awareness, and authenticity, people feel understood, valued, and willing to go further together.



Growth Mindset

When leaders recognize contributions and coach through failure, they create a culture of trust and growth — where commitment thrives



Peer Connection

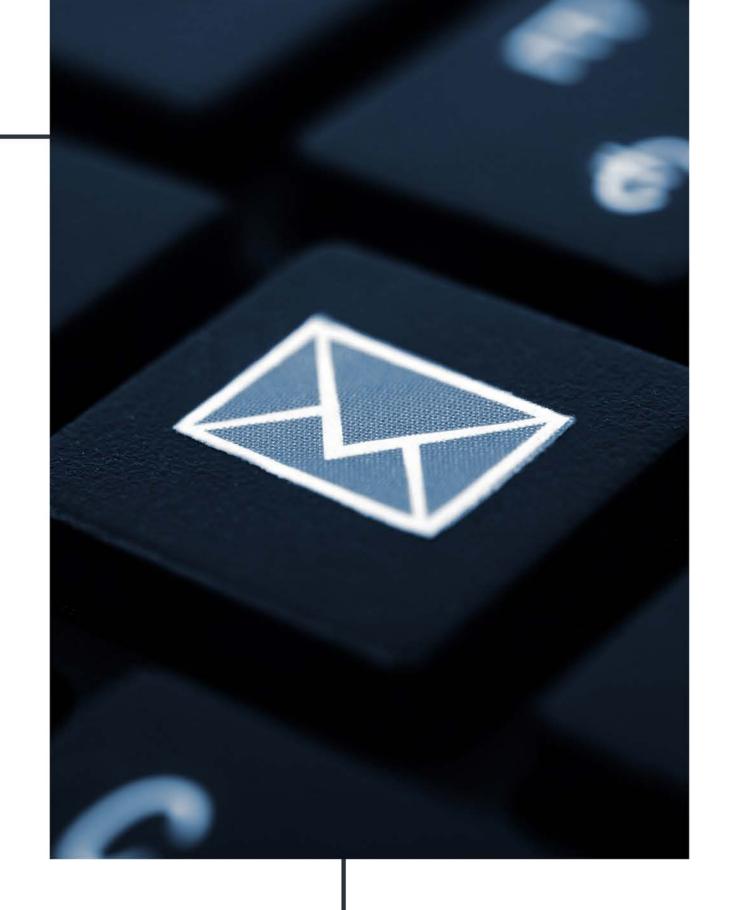
When leaders build strong peer bonds over top-down control, they create trust, collaboration, and lasting commitment.



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THANK YOU